## <u>Transcript of the Interview given by Mr. R G Chandramogan, Chairman of the Company</u> to CNBC TV18 on October 20, 2023, a day after the Meeting of the Board of Directors held on October 19, 2023:

| Duration | CNBC TV18  | Mr. R G Chandramogan  |
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| Slot 1   | Let's shift focus then to Hatsun Agro  | See. The first half of last year, we  |
|          | Productthe Company witnesses   | suffered with commodities bound   |
|          | its Margin improved after 8 quarters   | for being constituting of milk. Now,  |
|          | due to price increase has taken in   | we have enough milk. Number one.  |
|          | the last 12 to around 18 months, a   | Number 2, our milk arrivals have  |
|          | huge jump in other income as well that                                       | improved by 20 to 25 % in the   |
|          | has headed the company's   | months of September and October   |
|          | profitability Mr Chandramogan,   | which gives an indication that in the                                       |
|          | ahthe Chairman at Hatsun Agro joins  | second half cost will be under  |
|          | us on the show. Hi Sir, Good   | control. Not only that. We are not  |
|          | Morning, thanks so much for joining  | including dairy ingredient business   |
|          | in first give us a couple of numbers   | that is one of the reasons for the  |
|          | first your gross margins has   | growth of business being less which   |
|          | improved and that's what helped your   | is single digit. Hopefully, the   |
|          | margin performance as well. Do you   | second half will have commodities   |
|          | expect margins to head little bit high                                       | also joining in and mostly it will join<br>in the fourth quarter but in the |
|          | from here on What kind of guidance<br>can you give us for the second half of | second half commodities will also   |
|          | the year.  | play a role because we have enough  |
|          | the year.  | milk and we have enough products  |
|          |  | which we can sell in the market.  |
| Slot 2   | Ah, Mr Chandramogan, can you tell  | Volume growth started happening   |
| 51012    | us what exactly was the volume   | only by September with the  |
|          | growth that you saw in this quarter  | procurement. October it continues.  |
|          | and what is the kind of average  | The volume growth is likely to be   |
|          | volume growth that you can do in the   | somewhere around 20% volume   |
|          | second half of the year?   | growth is expected and this is going  |
|          |  | to play   |
| Slot 3   | SirSorrySorry to interrupt you   | Nononononono  |
|          | I didn't intend to do thatbut 20%  | the first half we were gradually  |
|          | volume growth you said would be for  | stepping in and the second half got   |
|          | the full year is it? I just trying to get                                    | the 20% procurement in hand as of   |
|          | the time line.   | now. So this will reflect in a better                                       |
|          |  | sales in commodities apart from the   |
|          |  | branded business whatever we have.  |

| Slot 4 | So, it is fair to saythat the volume<br>growth in the second half is expected<br>to be 20% right? That's what you are<br>saying  | The second half, the revenue will be<br>better than the first half. Margins<br>will be sustained and maintained.<br>Not an issue.<br>15 to 20%. Because, probably<br>commodities will not be sold in this<br>quarter. This quarter will not have a<br>better price. So, the next quarter<br>only we will be selling the<br>commodities in a big way. And the<br>subsequent quarter we will be<br>holding the stock. So, it may be<br>somewhere around 15 to 20%. You<br>can say that.  |
|--------|--|--|
| Slot 5 | HmmmAh Sir. Good Morning.<br>You know, you said you will hold the<br>margins but from this 10 to 11%<br>band, could you move the 11 to 12%<br>band?. I mean, is there a visibility?.   | We are already at 12.2% EBIDTA.<br>So the EBIDTA levels can be<br>sustained without any difficulty with<br>the increased sales in the second<br>half.  |
| Slot 6 | Okay. Alright. Ah give us little<br>details on your balance sheet sir. You<br>know, I think you were talking about<br>bringing the debt down to around 500<br>crores in the next 2 years. Currently,<br>it is around 1500 crores you have done<br>a rights issue I think QIP as well in the<br>last 12 months or so. Where do you<br>see this debt number end this fiscal<br>and by the end of FY 25 does it come<br>down to 500 crores? | FY 25-26, we are expecting it to<br>happen for 2 reasons. Actually, we<br>have a heavy depreciation and also<br>on the interest that is IND AS which<br>is also about 30 crores so that is not<br>the cash outflow, the depreciation<br>and cash inflow of IND AS itself is<br>more than 400 crores per year. So,<br>that will be the main flow apart from<br>the normal profitability what we are<br>looking at this year fearing the<br>last year problem we also kept<br>heavy stock so, those stocks will get<br>diluted over a period. So, both put<br>together it will reduce the working<br>capital burden and the debt together<br>with the better profitability in the<br>coming quarter second half. |
| Slot 7 | AhJust follow up to what Prashant<br>asked you on margins you said<br>margins will sustain around these<br>levels. So is it fair to assume that you<br>will I mean gross margins in Q2<br>around 30% that is something you can<br>hold on to for the rest of the year is<br>that correct?  | No no I am only saying EBIDTA<br>of 12% plus is possible for the<br>second half. I am not talking about<br>gross margins and all that. Right.  |

| Slot 8  | Okay. So EBIDTA of 12% is<br>sustainable for the second half of the<br>year. Got that and in terms of<br>your debt  | With incremental sales  |
|---------|---|---|
| Slot 9  | With incremental sales  | Yes yes debt will start coming<br>down with the dilution of dairy<br>ingredients by April, May, June, I<br>think the debt will come to less than<br>1000 crores in our opinion. |
| Slot 10 | Okay. So, Less than 1000 Crores of<br>debt by April of 2024 got<br>thatAh   |   |
| Slot 11 | Ok. And earlier you told us that you<br>intend to take the debt below 500<br>crores over the next 2 years you hold<br>on to that target is it?                  | That is right. I am talking about only<br>the coming year we will be less than<br>1000 by June and another one more<br>year is there where we can just bring<br>it down to 500  |
| Slot 12 | Alright. We leave with this good luck<br>and appreciate you in joining in with<br>all other perspectives and it's all our<br>pleasure sir speaking with you sir |   |